

# BOSTON COMMUNITY IMPROVEMENT DISTRICT

## 5 YEAR BUDGET AS PER BUSINESS PLAN

|                                                   | 2025/26                  | 2026/27                  | 2027/28                  | 2028/29                  | 2029/30                  |
|---------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| <b>INCOME</b>                                     | <b>R</b>                 | <b>R</b>                 | <b>R</b>                 | <b>R</b>                 | <b>R</b>                 |
| Income from Additional Rates                      | -5 286 500 100.0%        | -5 709 420 100.0%        | -6 166 175 100.0%        | -6 659 470 100.0%        | -7 192 230 100.0%        |
| Other: Accumulated Surplus                        | 0.0%                     | 0.0%                     | 0.0%                     | 0.0%                     | 0.0%                     |
| <b>TOTAL INCOME</b>                               | <b>-5 286 500 100.0%</b> | <b>-5 709 420 100.0%</b> | <b>-6 166 175 100.0%</b> | <b>-6 659 470 100.0%</b> | <b>-7 192 230 100.0%</b> |
| <b>EXPENDITURE</b>                                | <b>R</b>                 | <b>R</b>                 | <b>R</b>                 | <b>R</b>                 | <b>R</b>                 |
| <b>Employee Related</b>                           | <b>1 050 500 19.9%</b>   | <b>1 124 035 19.7%</b>   | <b>1 202 719 19.5%</b>   | <b>1 286 907 19.3%</b>   | <b>1 376 991 19.1%</b>   |
| Salaries and Wages                                | 785 000                  | 839 950                  | 898 747                  | 961 659                  | 1 028 975                |
| PAYE, UIF & SDL                                   | 195 000                  | 208 650                  | 223 256                  | 238 883                  | 255 605                  |
| COIDA                                             | 5 000                    | 5 350                    | 5 725                    | 6 125                    | 6 554                    |
| Bonus                                             | 65 500                   | 70 085                   | 74 991                   | 80 240                   | 85 857                   |
| <b>Core Business</b>                              | <b>3 527 444 66.7%</b>   | <b>3 839 438 67.2%</b>   | <b>4 187 714 67.9%</b>   | <b>4 535 153 68.1%</b>   | <b>4 910 783 68.3%</b>   |
| Cleansing services                                | 250 000                  | 303 238                  | 371 700                  | 418 990                  | 469 907                  |
| Environmental upgrading                           | 80 000                   | 86 400                   | 93 328                   | 100 794                  | 108 860                  |
| Law Enforcement Officers / Traffic Wardens        | 302 444                  | 326 640                  | 353 171                  | 381 064                  | 411 549                  |
| Public Safety                                     | 2 400 000                | 2 592 000                | 2 799 360                | 3 023 309                | 3 265 174                |
| Public Safety - CCTV monitoring                   | 400 000                  | 428 560                  | 459 159                  | 490 800                  | 525 486                  |
| Social upliftment                                 | 65 000                   | 70 200                   | 75 996                   | 82 396                   | 89 007                   |
| Urban Maintenance                                 | 30 000                   | 32 400                   | 35 000                   | 37 800                   | 40 800                   |
| <b>Depreciation</b>                               | <b>45 900 0.9%</b>       | <b>45 900 0.8%</b>       | <b>18 625 0.3%</b>       | <b>18 769 0.3%</b>       | <b>18 538 0.3%</b>       |
| <b>Repairs &amp; Maintenance</b>                  | <b>30 000 0.6%</b>       | <b>32 100 0.6%</b>       | <b>34 350 0.6%</b>       | <b>36 760 0.6%</b>       | <b>39 350 0.5%</b>       |
| <b>General Expenditure</b>                        | <b>454 061 8.6%</b>      | <b>496 200 8.7%</b>      | <b>537 337 8.7%</b>      | <b>582 097 8.7%</b>      | <b>630 801 8.8%</b>      |
| Accounting fees                                   | 73 920                   | 79 095                   | 84 630                   | 90 555                   | 96 895                   |
| Advertising costs                                 | 9 500                    | 10 070                   | 10 673                   | 11 315                   | 11 994                   |
| Auditor's remuneration                            | 25 000                   | 27 500                   | 30 250                   | 33 275                   | 36 603                   |
| Bank charges                                      | 4 500                    | 4 770                    | 5 056                    | 5 360                    | 5 681                    |
| Catering & Food                                   | 8 000                    | 8 560                    | 9 159                    | 9 800                    | 10 486                   |
| Cleaning costs (previously Office Cleaning Costs) | 7 300                    | 7 811                    | 8 358                    | 8 943                    | 9 569                    |
| Computer expenses                                 | 6 000                    | 6 360                    | 6 741                    | 7 146                    | 7 575                    |
| Contingency / Sundry                              | 5 685                    | 10 000                   | 10 000                   | 10 000                   | 10 000                   |
| Insurance                                         | 35 000                   | 37 800                   | 40 824                   | 44 090                   | 47 617                   |
| Marketing and promotions                          | 12 850                   | 13 750                   | 14 712                   | 15 742                   | 16 844                   |
| Meeting expenses                                  | 5 000                    | 5 300                    | 5 618                    | 5 955                    | 6 311                    |
| Minor tools & equipment                           | 5 000                    | 5 300                    | 5 618                    | 5 955                    | 6 312                    |
| Motor vehicle expenses                            | 50 000                   | 55 000                   | 60 500                   | 66 550                   | 73 205                   |
| Office rental                                     | 120 000                  | 132 000                  | 145 200                  | 159 720                  | 175 692                  |
| Postage & courier                                 | 240                      | 254                      | 270                      | 286                      | 303                      |
| Printing / stationery / photographic              | 4 060                    | 4 304                    | 4 562                    | 4 836                    | 5 126                    |
| Protective clothing                               | 8 000                    | 8 480                    | 8 989                    | 9 528                    | 10 100                   |
| Refreshments and Teas                             | 6 006                    | 6 366                    | 6 748                    | 7 153                    | 7 582                    |
| Secretarial duties                                | 8 000                    | 8 480                    | 8 989                    | 9 528                    | 10 100                   |
| Telecommunication                                 | 20 000                   | 21 200                   | 22 472                   | 23 820                   | 25 250                   |
| Training                                          | 5 000                    | 5 300                    | 5 618                    | 5 955                    | 6 312                    |
| Utilities (not CCT)                               | 35 000                   | 38 500                   | 42 350                   | 46 585                   | 51 244                   |

|                                  |           |        |           |        |           |        |           |        |           |        |
|----------------------------------|-----------|--------|-----------|--------|-----------|--------|-----------|--------|-----------|--------|
| <b>Capital Expenditure (PPE)</b> | 20 000    | 0.4%   | 464       | 0.0%   | 445       | 0.0%   | -         | 0.0%   | -         | 0.0%   |
| Computer Equipment               | 20 000    |        | -         |        | -         |        | -         |        | -         |        |
| <b>Bad Debt Provision 3%</b>     | 158 595   | 3.0%   | 171 283   | 3.0%   | 184 985   | 3.0%   | 199 784   | 3.0%   | 215 767   | 3.0%   |
| <b>TOTAL EXPENDITURE</b>         | 5 286 500 | 100.0% | 5 709 420 | 100.0% | 6 166 175 | 100.0% | 6 659 470 | 100.0% | 7 192 230 | 100.0% |

|                                   |       |      |      |      |      |
|-----------------------------------|-------|------|------|------|------|
| <b>(SURPLUS) / SHORTFALL</b>      | -     | -    | -    | -    | -    |
| <b>GROWTH: EXPENDITURE</b>        | 12.0% | 8.0% | 8.0% | 8.0% | 8.0% |
| <b>GROWTH: ADD RATES REQUIRED</b> | 12.0% | 8.0% | 8.0% | 8.0% | 8.0% |

|                                          |            |
|------------------------------------------|------------|
| Income from Additional Rates for 2024/25 | -4 720 087 |
| Total Expenditure Budget for 2024/25     | 4 720 087  |